



# **MUST Insights: From recovery to growth in the U.S. office market**

March 2022



# U.S. office market trends



## Green shoots in demand

- Four consecutive quarters of increased office leasing velocity, driven principally by the tech sector
- Sublease space plateauing
- Positive net absorption for the first time since the onset of the pandemic in Q4 2021



## Migration of talent

- Employers are struggling with retention and wage inflation given acute labor shortages
- Housing affordability and quality of life driving workforce migration to the Sun Belt and Mountain West
- HQ relocations and hub-and-spoke expansions becoming increasingly popular



## Hybrid work

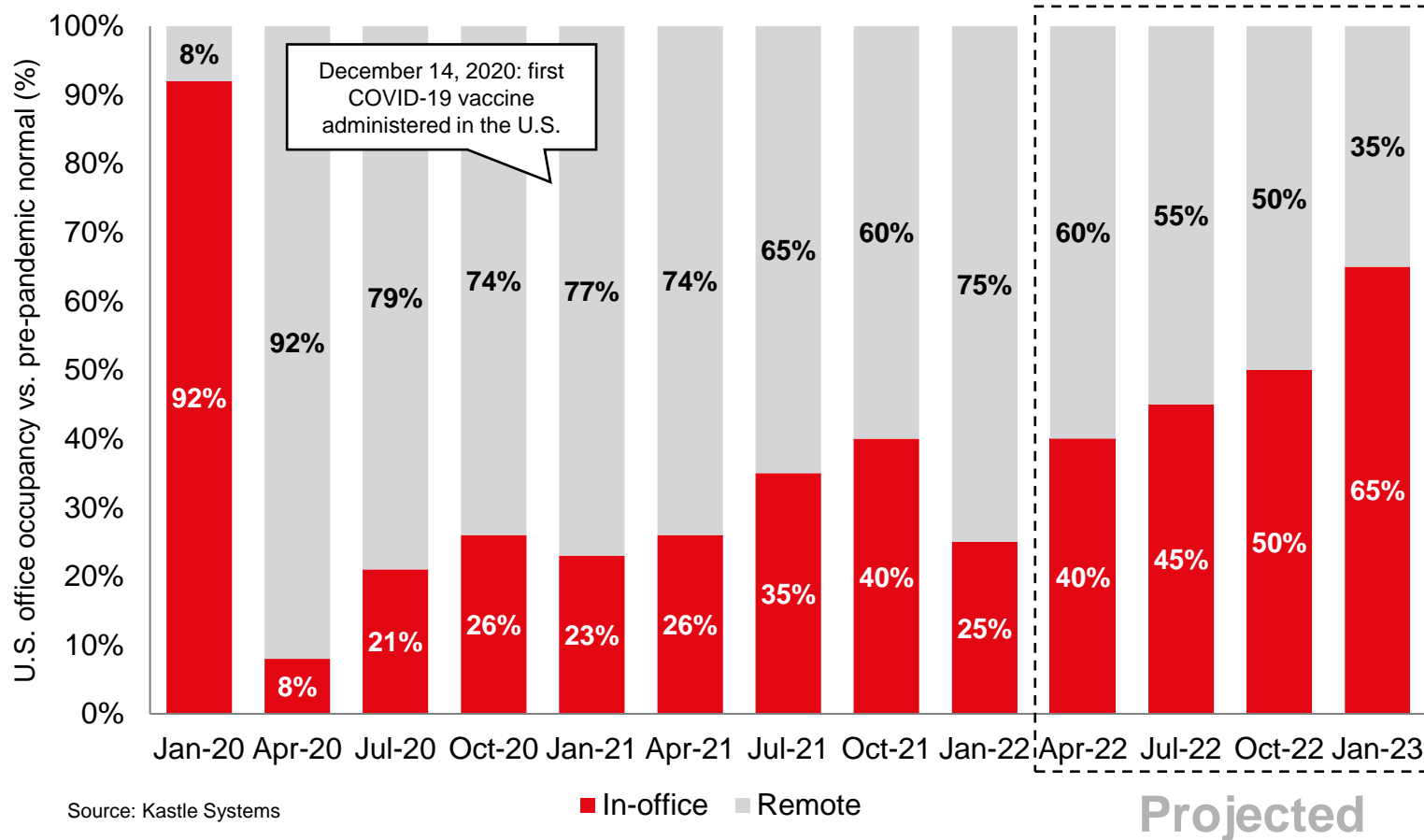
- Office re-entry is gradually rising – currently 36% of pre-pandemic levels
- Employers are finalizing hybrid work policies – with many allowing 2 days per week of locational flexibility
- Efficacy of hybrid work remains uncertain, with a discovery process now underway



## Flight to quality

- Tenants are gravitating to best-in-class space
- Newly delivered assets registered 52 million s.f. of occupancy gains since onset of the pandemic vs. 148 million s.f. of losses among commodity assets
- Rents for top-quality space up 15% vs. 10% decline for the commodity segment

# Office re-entry patterns and forecast

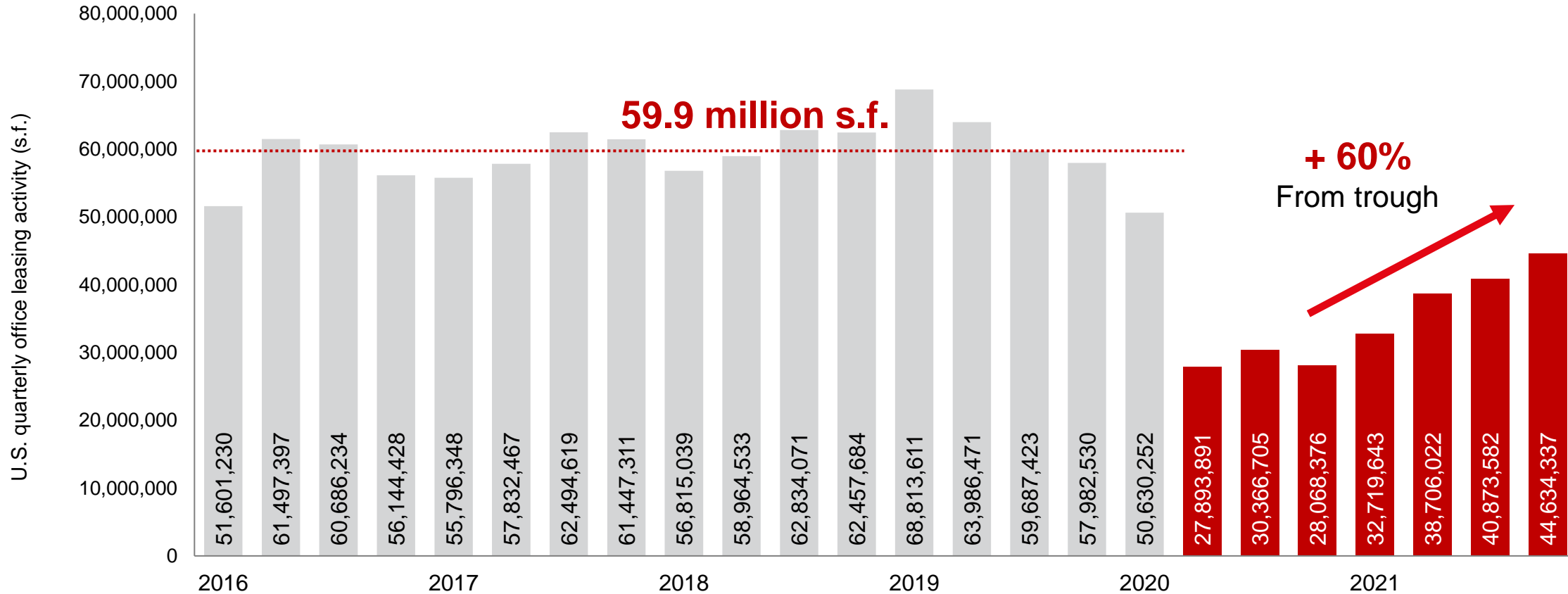


## Office occupancy comparison

Market	Feb 2022 est.
Austin	52%
Dallas	47%
Houston	50%
New York	31%
Chicago	32%
San Francisco	25%
Los Angeles	33%
Washington, DC	32%
Silicon Valley	27%

Office attendance is currently 36% of pre-pandemic levels, with Sun Belt markets leading dense urban gateways.

# Overall office leasing activity continues to rebound



Leasing activity rose 9% last quarter, marking the fourth consecutive quarterly increase – while overall volume is up 60% from the trough, levels remain almost 30% below pre-pandemic norms

# Tech sector fueling U.S. office demand



## Notable leasing activity since Q1 2020

### Seattle/Bellevue

- Amazon (1.8 m.s.f.)
- Meta (558,000 s.f.)
- Microsoft (246,638 s.f.)
- Blue Origin (92,834 s.f.)

### Boston

- Amazon (630,000 s.f.)
- Whoop (121,682 s.f.)
- Insulet (119,060 s.f.)
- Hubspot (116,007 s.f.)

### Los Angeles

- Netflix (538,145 s.f.)
- Amazon (373,156 s.f.)
- Hulu (351,000 s.f.)
- Riot Games (199,882 s.f.)

### New York

- Meta (730,000 s.f.)
- Roku (237,333 s.f.)
- TikTok (232,188 s.f.)
- Apple (220,000 s.f.)

### San Diego

- Apple (591,511 s.f.)
- BD (318,000 s.f.)
- Google (115,285 s.f.)
- Resilience (49,130 s.f.)

### Raleigh

- Biogen (102,972 s.f.)
- Merz (79,162 s.f.)
- Bioventus (52,101 s.f.)
- Carsgen (36,590 s.f.)

### Austin

- Meta (589,000 s.f.)
- Samsung (189,967 s.f.)
- Atlassian (157,540 s.f.)
- TikTok (126,429 s.f.)

### Atlanta

- Microsoft (523,511 s.f.)
- MailChimp (300,000 s.f.)
- CGHI (116,993 s.f.)
- Cisco (93,389 s.f.)

### Miami

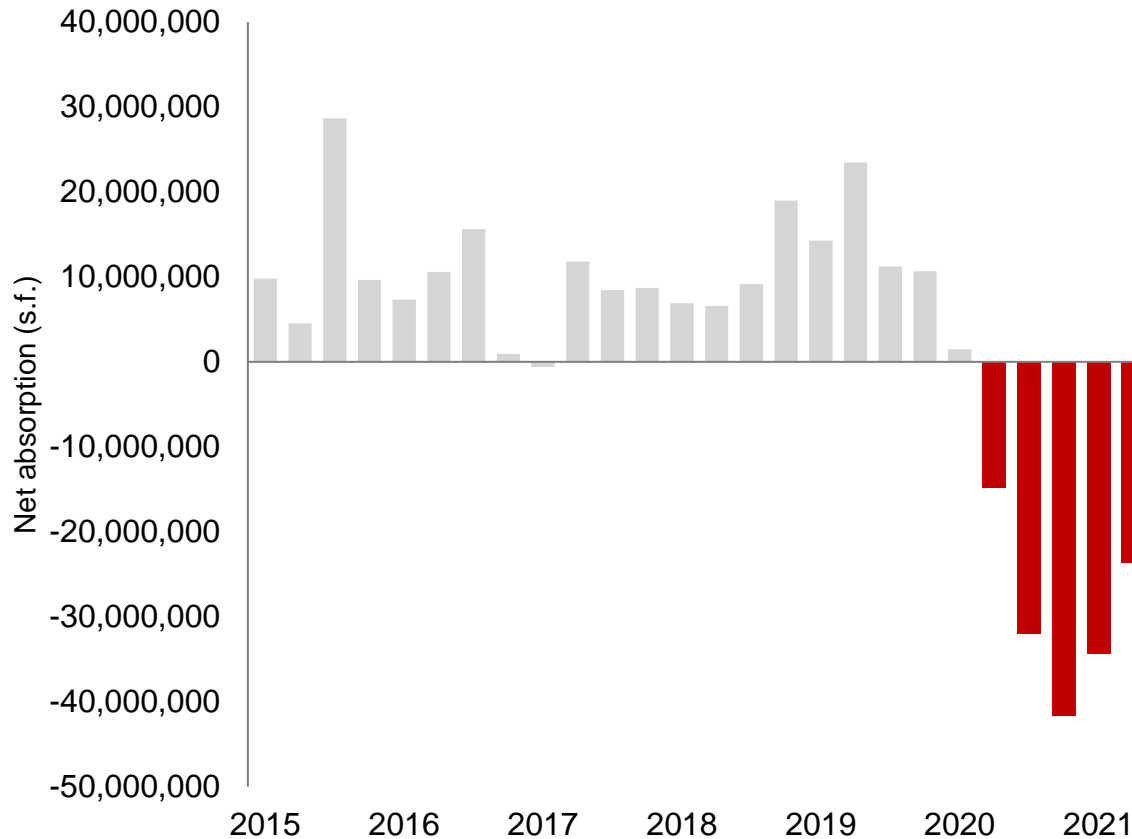
- Wix (48,148 s.f.)
- Microsoft (43,885 s.f.)

Tech companies are expanding beyond the Bay Area to satellite markets

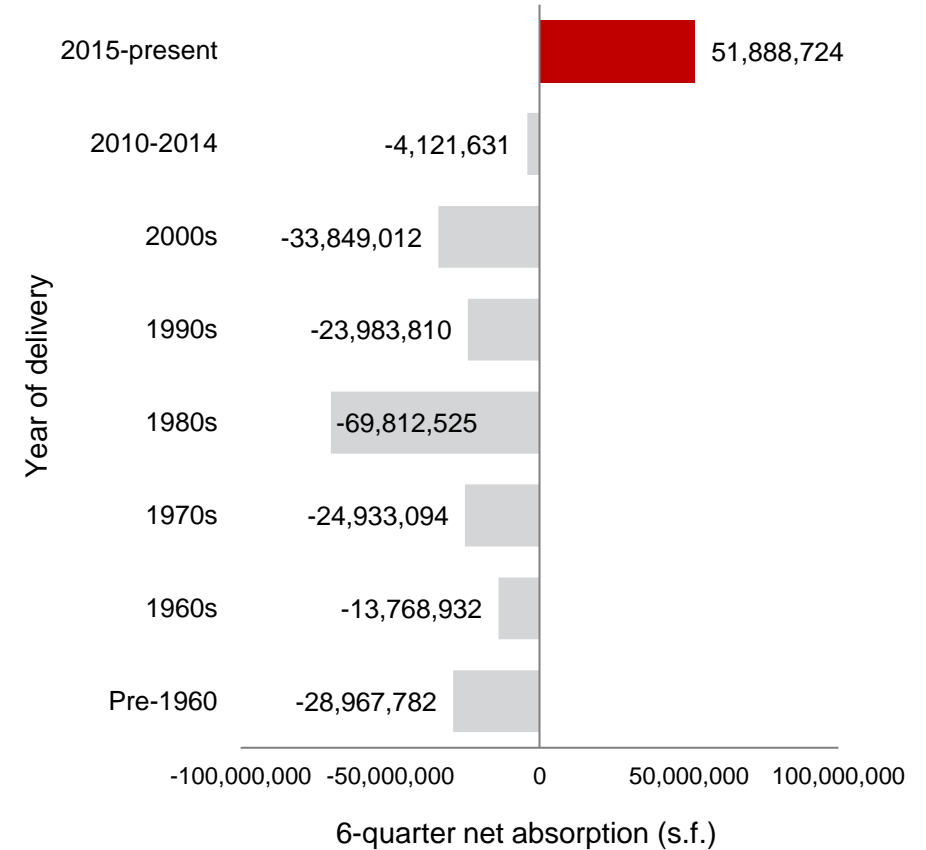
# Overall office demand turning positive



### Quarterly net absorption

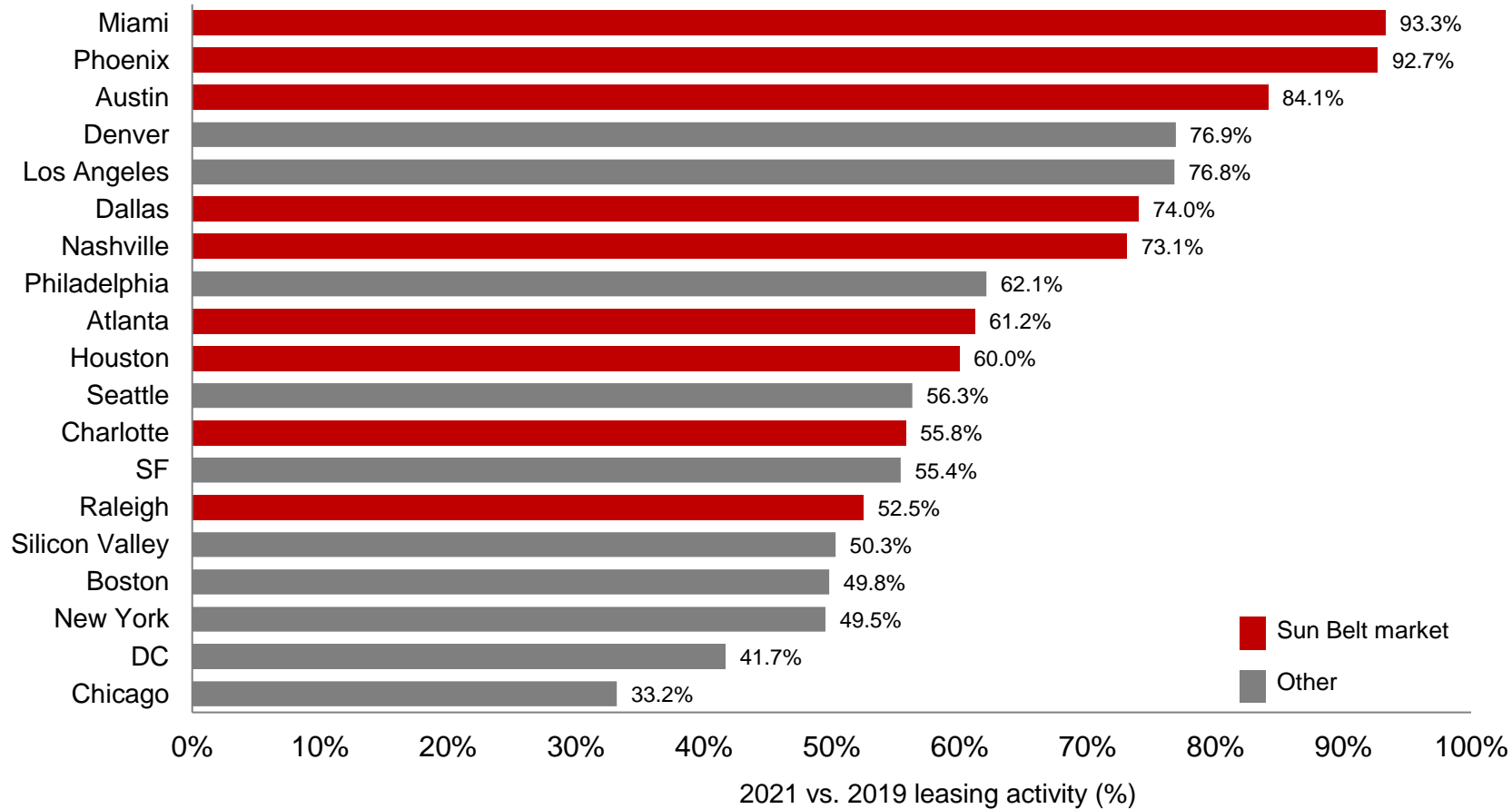


### Absorption by asset vintage

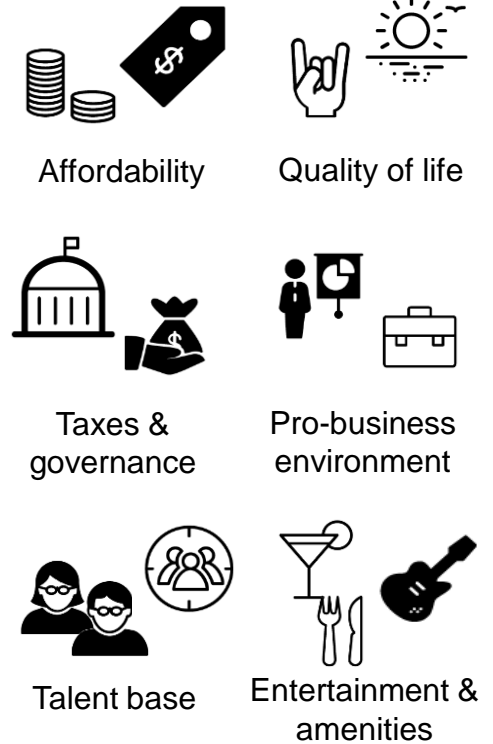


Net absorption returned to positive territory in Q4, with 5.4 million s.f. of total occupancy growth, disproportionately concentrated in new assets

# Sun Belt markets recovering faster than urban gateways



## Sun Belt demand drivers



The Sun Belt has benefitted from domestic migration and loose pandemic-related restrictions, making their office markets more resilient than gateway cities

# MUST's portfolio combines stability with growth potential



## Notable leasing activity since Q1 2020



### Portland

- Offers an attractive value proposition relative to the Bay Area for companies, investors and employees alike.

### Sacramento

- Capital of the State of California, buffered by government presence and cost-of-living advantages.

### Los Angeles

- Epicenter of media and entertainment industry, which has thrived throughout COVID.

### Orange County

- Diverse economy with a high quality of life and ample work-near-home opportunities

### Phoenix

- Experiencing explosive population growth and rapid expansion in tenant demand.

### Northern New Jersey

- Attractive market for spillover demand from New York due to employees' growing aversion to long commutes.

### Washington, DC

- Historically the most durable and recession-proof office market in the country.

### Northern Virginia

- Diversifying tenant base given growth of tech sector, including Amazon's HQ2, Microsoft and Google expansions.

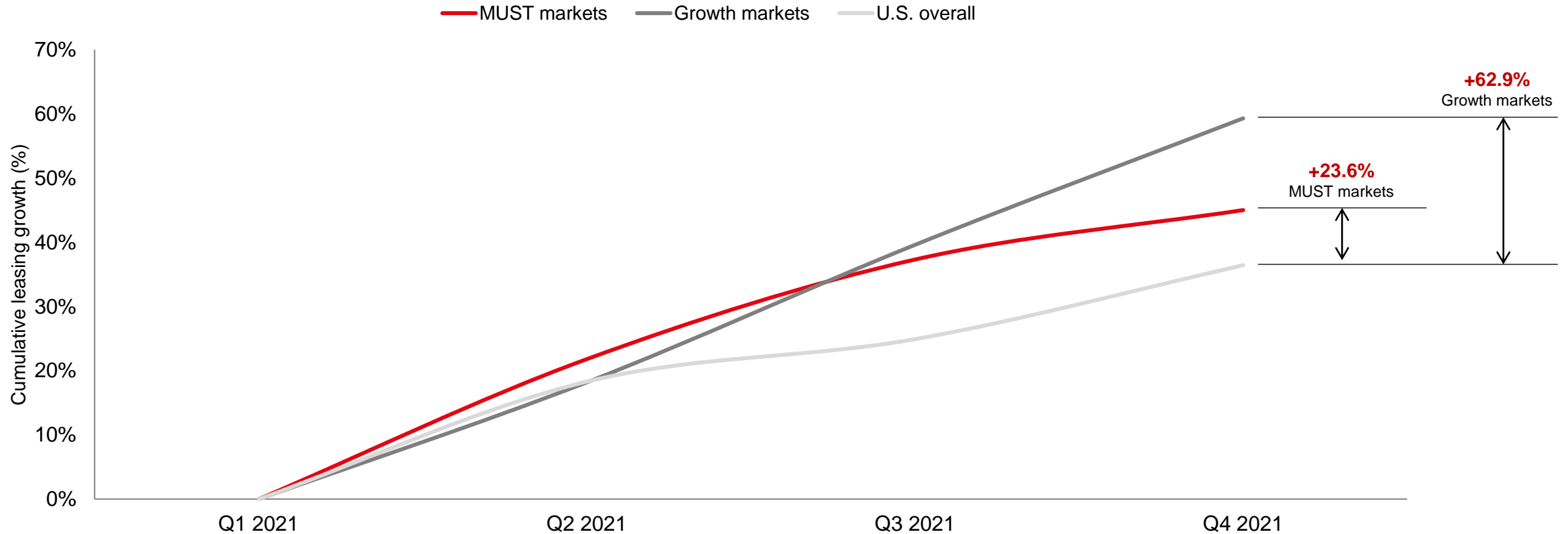
### Atlanta

- Fast-growing market attractive to tech companies given proximity to Georgia Tech and diverse workforce.

MUST owns a solid foundation of assets in durable, low-volatility markets, combined with attractive growth prospects in hot emerging markets.

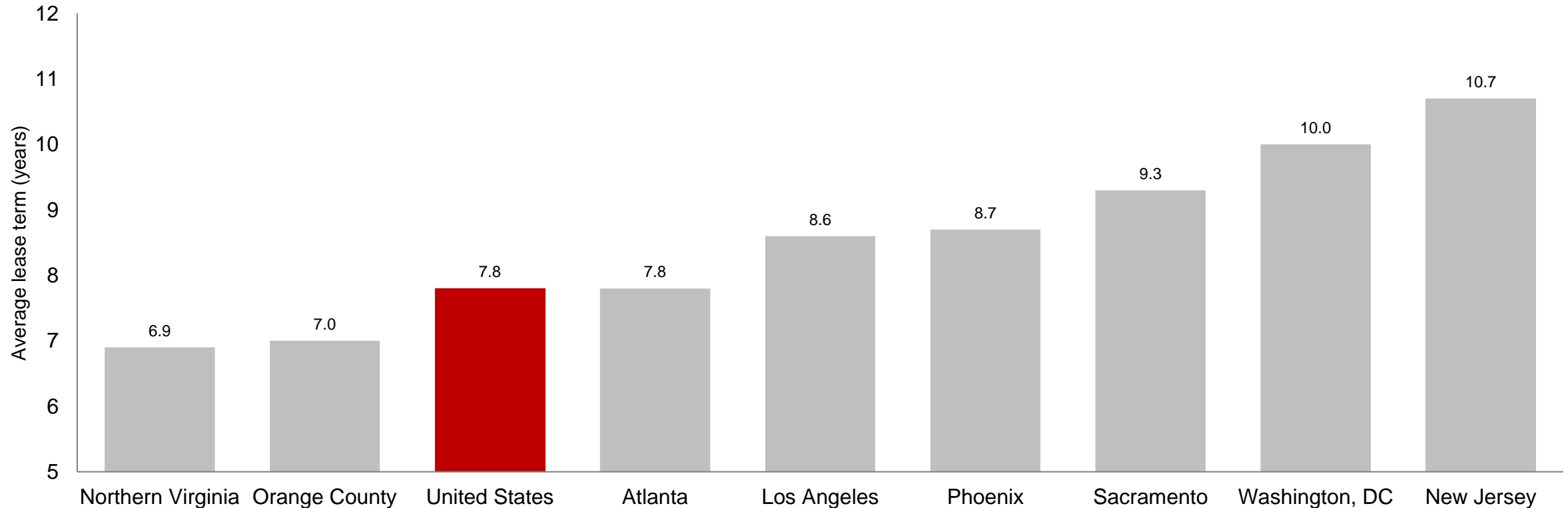


# Leasing has rebounded significantly faster in MUST's markets than broader U.S. averages



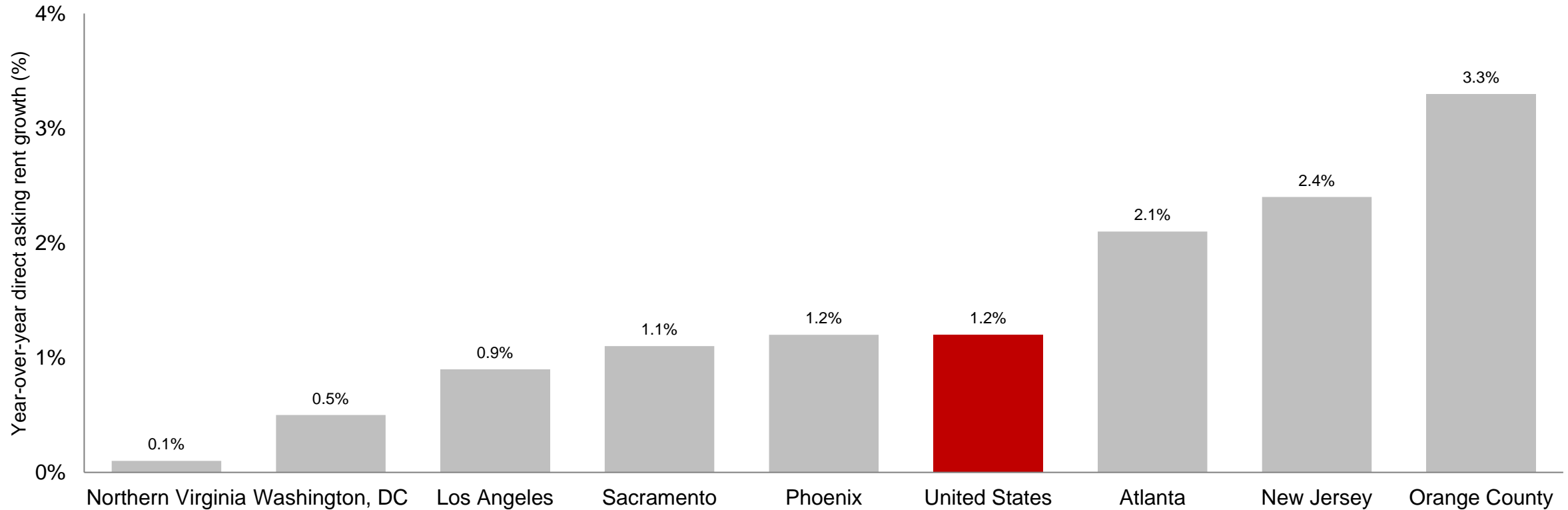
MUST markets saw leasing grow 23.6% faster than the U.S. overall over the course of 2021 compared to 62.9% for growth geographies.

# Lease terms are extending as tenants return to the office and resume decision-making



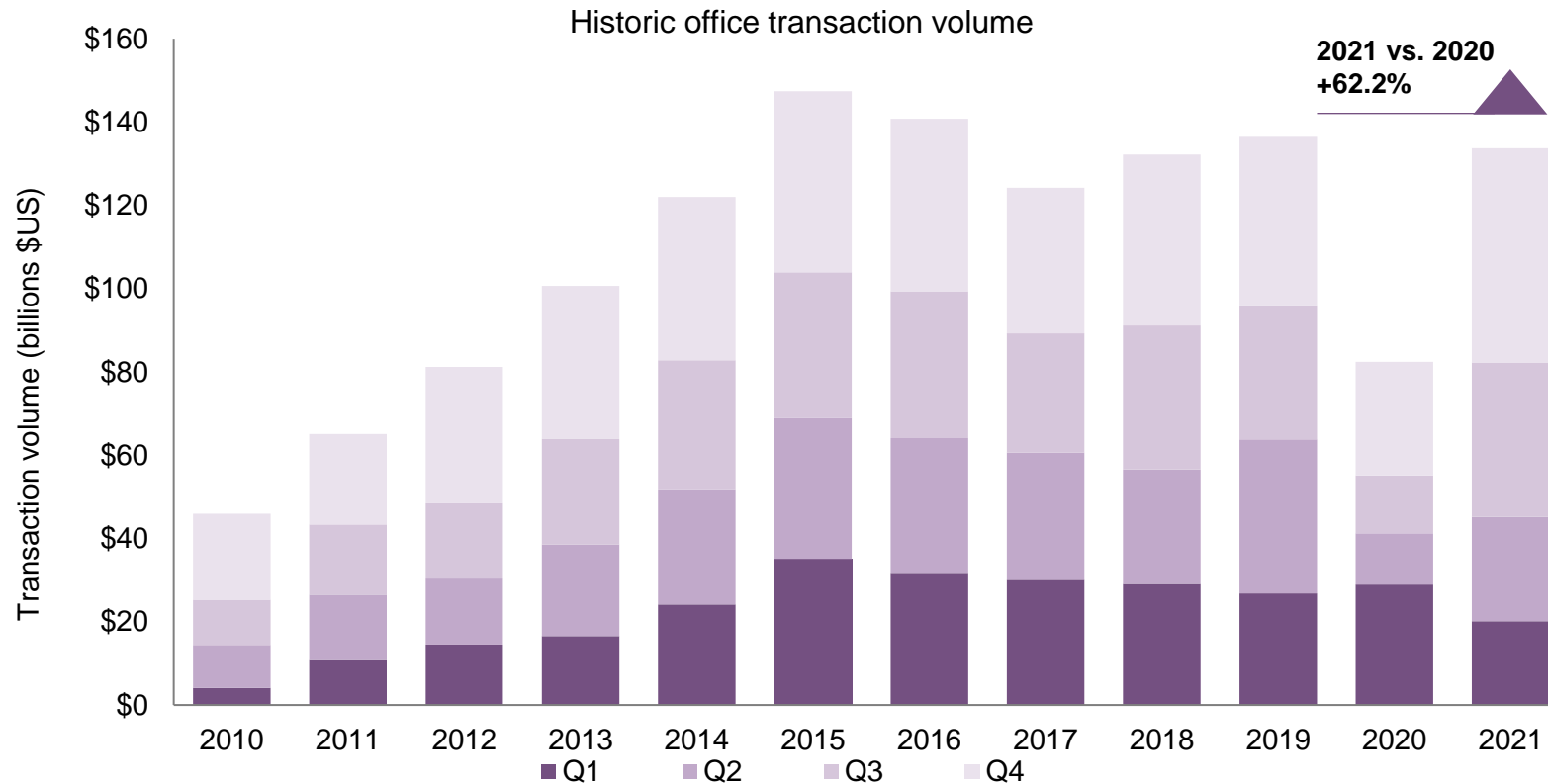
Average lease terms are longer in MUST's markets than the U.S. as a whole, underlining tenants' confidence in those regions and lower risk profile with less exposure to shorter-term tech tenants.

# Direct rent growth is modest as new blocks of higher-quality space hit the market



MUST rent growth averages out similarly to the U.S. overall. Lower volatility and a smaller development pipeline will help keep pricing in MUST markets stable as fundamentals are more balanced.

# Office investment grows notably amid strong large deal activity in gateway markets during second half



Volume in portfolio markets (\$B)

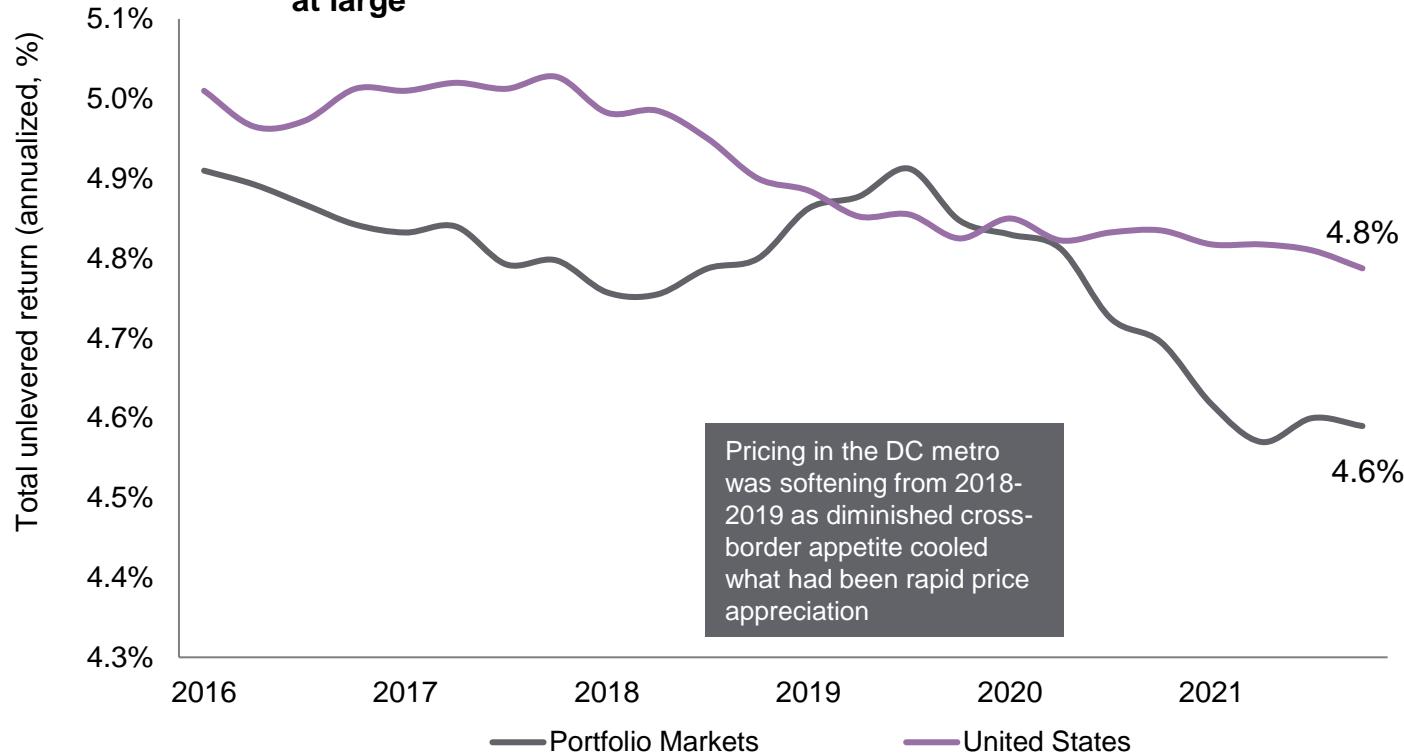
Market	2019	2020	2021	Y-o-Y change
Atlanta	\$2.1	\$0.9	\$2.9	+218%
Los Angeles	\$5.6	\$3.5	\$4.0	+15%
New Jersey	\$1.9	\$1.9	\$1.6	-16%
Northern VA	\$0.6	\$0.1	\$0.8	+441%
Orange County	\$1.8	\$1.2	\$1.8	+59%
Phoenix	\$2.1	\$1.0	\$2.2	+131%
Sacramento	\$1.0	\$0.7	\$0.4	-42%
Washington, DC	\$7.0	\$4.0	\$4.6	+15%
<b>MUST portfolio</b>	<b>\$22.1</b>	<b>\$13.3</b>	<b>\$18.3</b>	<b>+38%</b>
<b>U.S. overall</b>	<b>\$136.5</b>	<b>\$82.4</b>	<b>\$133.7</b>	<b>+62%</b>

MUST portfolio markets registered a healthy 37.5% increase in investment sales in 2021 despite lower exposure to primary geographies, with further runway for improvement in 2022.

# Cap rates trending downwards; portfolio markets slightly outpacing U.S. average



Cap rates for core product in portfolio markets are outperforming the U.S. at large



Overall cap rate impact by market

Market	2020 Q1 avg.	2021 Q4 avg.	Change (bps)
Atlanta	6.39%	6.10%	-29
Los Angeles	5.68%	5.45%	-23
New Jersey	7.10%	6.54%	-56
Northern VA	6.47%	5.82%	-65
Orange County	5.81%	6.13%	+32
Phoenix	7.89%	6.77%	-112
Sacramento	6.87%	7.11%	+24
Washington, DC	6.86%	6.29%	-57
Portfolio markets	6.61%	6.18%	-43
<b>U.S. overall</b>	<b>6.53%</b>	<b>6.16%</b>	<b>-37</b>

Faster declines in cap rates in MUST portfolio markets than the national average underscore investors' desire for stability and longer-term holds.

# Looking ahead



## Tenant demand

Net demand should remain slow but steady as tenants continue to struggle with uncertainty over return-to-office timelines, hybrid work programs and an increasingly geographically dispersed workforce.



## New construction

Completions will continue to outpace starts, bringing the overall pipeline down.



## Vacancy rates

Occupancy will be bifurcated by vintage, location and quality, with commodity assets struggling with structural vacancy.



## Cap rates

Limited investment alternatives and inflation hedging will support asset values despite gradual interest rate hikes and choppy leasing fundamentals in many segments.



## Sales volume

Abundant dry powder and a global search for yield should signal greater transaction volume in 2022. Office is viewed increasingly opportunistically given overheating in other asset classes.



## Economic growth

Easing supply chain disruption will help to propel additional growth into 2022, although GDP will increase more slowly after a blockbuster 2021. Labor shortages will remain.



# Thank You

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